

91

Test Code 2 0 2 3 1 1

MME-2023 Full Length Test

Time Allowed : Three Hours

समय : तीन घंटे



THE CORE IAS

Maximum Marks : 250

अधिकतम अंक : 250

GENERAL STUDIES/ सामान्य अध्ययन

Name Of Candidate परीक्षार्थी का नाम	- Jatin - Jain → The Core IAS		
Roll No./अनुक्रमांक		Medium/माध्यम	English ☒ हिंदी ☐
Center Code/परीक्षा केंद्र	Delhi	Date/दिनांक	11/7/2023

INDEX TABLE/ अनुक्रमणिका		
Q.No. प्र.सं.	Max. Marks अधिकतम अंक	Marks Obtained प्राप्तांक
1		
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Total/कुल अंक	250	

प्रश्न-पत्र सम्बन्धी विशेष अनुदेश

कृपया प्रश्नों के उत्तर देने से पूर्व निम्नलिखित प्रत्येक अनुदेश को ध्यानपूर्वक पढ़ें :

कुल बीस प्रश्न दिए गए हैं जो हिन्दी और अंग्रेजी दोनों में छपे हुए हैं।

सभी प्रश्न अनिवार्य हैं।

प्रत्येक प्रश्न/भाग के लिए निश्चित अंक उसके सामने दिए गए हैं।

प्रश्नों के उत्तर उसी प्राधिकृत माध्यम में लिखे जाने चाहिए जिसका उल्लेख आपकी

प्रवेश-पत्र में किया गया है, और इस माध्यम का स्पष्ट उल्लेख प्रश्न-सह-उत्तर

(क्यू.सी.ए.) पुस्तिका के मुख-पृष्ठ पर निर्दिष्ट स्थान पर किया जाना चाहिए।

प्राधिकृत माध्यम के अतिरिक्त अन्य किसी माध्यम में लिखे गए उत्तर पर कोई अंक नहीं मिलेगा।

प्रश्न संख्या 1 से 10 तक का उत्तर 150 शब्दों में तथा प्रश्न संख्या 11 से 20 तक का उत्तर 250 शब्दों में दीजिए।

प्रश्नों में इंगित शब्द सीमा को ध्यान में रखिए।

प्रश्न-सह-उत्तर (क्यू.सी.ए.) पुस्तिका में खाली छोड़ें गए कोई पृष्ठ अथवा पृष्ठ के भाग को पूर्णतः काट दीजिए।

Question Paper Specific Instructions

Please read each of the following instructions carefully before attempting questions:

There are TWENTY questions printed both in HINDI and in ENGLISH.

All questions are compulsory.

The number of marks carried by a question/part is indicated against it.

Answers must be written in the medium authorized in the Admission Certificate which must be stated clearly on the cover of this Question-cum-Answer (QCA) Booklet in the space provided. No marks will be given for answers written in a medium other than the authorized one.

Answers to Questions no. 1 to 10 should be in 150 words, whereas answers to Questions no. 11 to 20 should be in 250 words.

Keep the word limit indicated in the questions in mind.

Any page or portion of the page left blank in the Question-cum-Answer (QCA) Booklet must be clearly struck off.

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Parameters	Excellent	Very Good	Good	Average	Poor	Very Poor
Demand						
Structure						
Presentation						
Handwriting						
Content						
Innovation						

Additional Remarks



1.

(a) Can you think of a time when you suffered from cognitive dissonance? Explain.

क्या आप ऐसे समय के बारे में सोच सकते हैं जब आप संज्ञानात्मक असंगति से पीड़ित थे? व्याख्या करना।

(10 marks, 150 words)

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Cognitive Dissonance is a phenomenon of Attitude-Behaviour inconsistency where the attitude, values are not in harmony with the behaviour and actions of individual.

(Ex): An IPS officer having the ideology of non-violence, having to use force or lathi charge for law and order & national security.

Personal Case of Cognitive Dissonance

→ I was a victim of Cognitive Dissonance, arising from the Crisis of Conscience, when

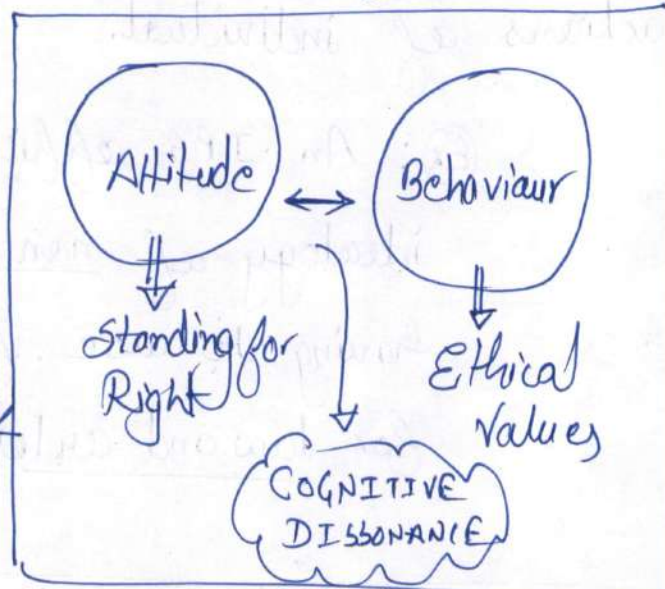
at a family function, there was an argument among my Uncle and Aunty.
(Domestic Violence)

I faced a dilemma of whether to raise my voice against the injustice, or should I remain silent adhering to value of respect of elders.

But as Gandhiji said, one should always listen to voice of conscience.

I stood up the voice against the moral injustice and prevented myself from being prisoner of conscience.

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10

(b) Can behaviour be considered ethical without considering its likely consequences? Explain your position with due justification.

क्या व्यवहार को उसके संभावित परिणामों पर विचार किए बिना नैतिक माना जा सकता है? उचित औचित्य के साथ अपनी स्थिति स्पष्ट करें।

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Ethics is set of standards of society that guides our actions, behaviours and choices based on moral compass.

There are two school of thoughts in ethical paradigm.

Virtue Ethics

Emphasise on the individual character and values (virtues)

Driven by MEANS

(Ex): Romanyama shows that Means are paramount thus Rama → Maryada Purushottam Roma

Consequentialist Ethics

Emphasise on the consequences of the actions

Driven by ENDS

(Ex): Mahabharata depicts Ends as important, thus Krishna supported Pondara in war of Kurushetra for Dharma

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Ethical behaviour without Consequences

↳ Gandhiji was paramount proponent that Means are important always and thus adapted Swaraj, Satya, Ahimsa as principles of life.

↳ As famously said "Satya Parveshan Ho Sakta Hai, Parajit Nahi", so ethical behaviours should lead to desired outcome
(Ex): Nelson Mandela fight against Apartheid

However, sometimes Consequences must also guide our Ethical behaviour

↳ Following Teleological approach, sometimes telling small lie to preserve a large truth for public welfare is justified as 'Lokhitey Sarvate' (People Welfare Supreme)

Thus, our ethical behaviour should be based on some universal values and moral compass for larger public good.
based on principles as well as reason.

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2. What do you understand by the term 'Crisis of Conscience'? Illustrate with the help of a situation in your own life. How did you resolve it? (10 marks, 150 words)

'विवेक का संकट' शब्द से आप क्या समझते हैं? अपने जीवन की किसी स्थिति की सहायता से चित्रण करें। आपने इसे कैसे हल किया?

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Crisis of Conscience ^(loc) is

the intrinsic situation where the Actions (A) and Beliefs (B) of the individual are not in harmony, leading to Cognitive Dissonance.

(Ex): Virat Kohli faced Crisis of Conscience when during important match his father passed away.

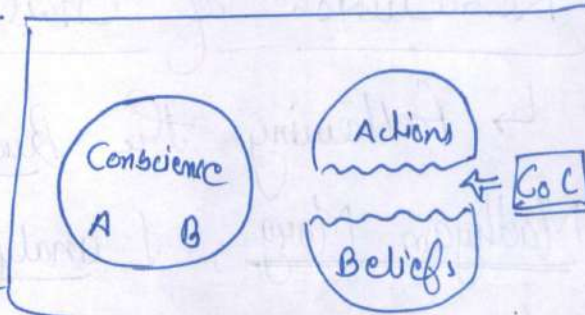
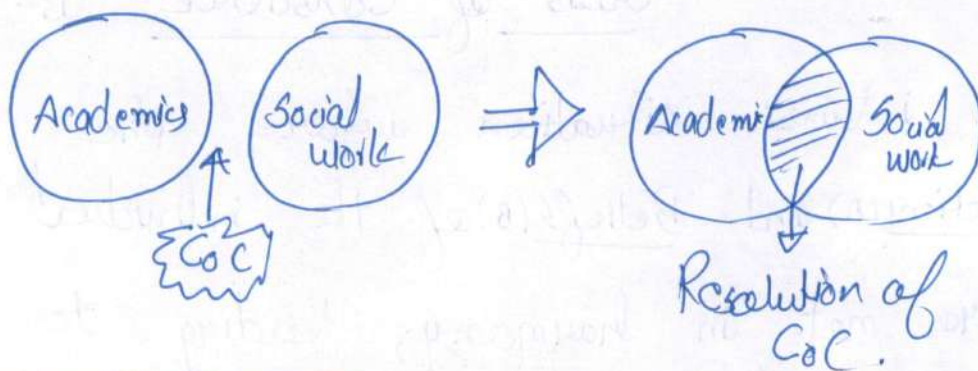


Fig: Crisis of Conscience

Personal Situation of Crisis of Conscience

→ During my graduation years, being associated with NGOs Discharge and Engineers without Borders, I faced the

Crisis of Conscience for time management between the graduation academics and the social service



Resolution of Crisis of Conscience

↳ Following the Buddha's idea of Madhyam Marg, I analysed and introspected the situation and spoke to the respective authorities and gained permission for continuing social work and covering my academics with extra hours.

Thus, as said that "Chao Hai, Toh Raah Hai" (Where there is Will, there is Way), the Crisis of Conscience and other challenges can be resolved.

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3. Given below are three quotations of great moral thinkers/philosophers. For each of these quotations, bring out what it means to you in the present context:

(a) "A good head and a good heart are always a formidable combination" Nelson Mandela (10 marks, 150 words)

नीचे महान नैतिक विचारकों/दार्शनिकों के तीन उद्धरण दिए गए हैं। इनमें से प्रत्येक उद्धरण के लिए, वर्तमान संदर्भ में आपके लिए इसका क्या अर्थ है, इसे उजागर करें:

(a) "एक अच्छा दिमाग और एक अच्छा हृदय हमेशा एक जबरदस्त संयोजन है" - नेल्सन मंडेला

उम्मीदवारों को इस हाशिए में नहीं लिखना चाहिए
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The above quote means that good head i.e. Cognitive aspect and the good heart i.e. Affective or Emotional aspect makes a harmonic combination

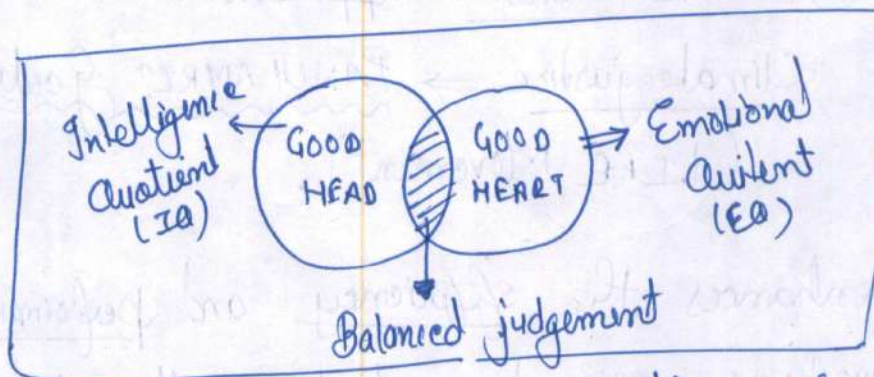


Fig: Formidable Combination of Heart and Mind.

Meaning in Present Context

① IQ + EQ leads to informed and Compassionate decision making

Ex: Issue of Refugee by various Countries (Bhushan Char Island → Rohingya Rehabilitation)

② It helps to uphold the Militarism idea i.e. Maximum good to Maximum people

Ex: Compassionate Capitalism of Ratan Tata and Narayan Murthy upholding principle of Commerce with morality

③ It leads to inclusivity in approach and also farsightedness in attitude.

Ex: Prime Minister's approach towards Climate justice $\Rightarrow$ PANCHAMRIY Goals (LIFE Movement).

④ It enhances the efficiency and performance of work i.e. going beyond the Call of Duty

Ex: IAS Armstrong Pame, build the road in Manipur, without state support

Thus, the combination of EQ + IQ would lead to strong character of individual, which will act as a catalyst to realise principle of Service Bhavante Sukhina

(b) "The weak can never forgive, forgiveness is the characteristic of strong" - Mahatma Gandhi (10 marks, 150 words)

(b) "कमजोर कभी क्षमा नहीं कर सकता, क्षमा शक्तिशाली की विशेषता है" - महात्मा गांधी

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Gandhiji, in the above quote means that to forgive the person must have a strong character and will power, which is also reflected in a statement -

"To err is humane and
To forgive is humane"

Ex: In Ramayana, it was Rama's strong moral character to forgive Kaikai, and was the first to visit her

Meaning in Current Context

1) Forgiveness helps to move ahead in life and make inner progress & mental peace

Ex: Malala forgive her attackers → it sends a message that Bullet cannot silence a voice of change.



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Help us to Cultivate the garden of Society
and let the flowers of different
of colour, size, variety spread fragrance
of love.

4) Forgiveness resembles progress and
signifies person's character to value
things, person more than action.
Ex: Buddha's forgiveness to those

3) Attitude of forgiveness is necessary
to take society out of darkness
of social evils, hatred etc
Ex: forgiveness of past violence, action
etc focus on the present.

2) Forgiveness also enhances the
mutual compatibility and trust among
people in society -
Ex: Jainism Philosophy have believed
[Michami Dukkham] i.e. Sabko Kshama
and Sabse Kshama → leading to
peace & cohesion

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(c) "It takes a great deal of bravery to stand up to our enemies, but just as much to stand up to our friends." (10 marks, 150 words)

(c) "अपने दुश्मनों के खिलाफ खड़े होने के लिए बहुत बहादुरी की जरूरत होती है, लेकिन अपने दोस्तों के खिलाफ खड़े होने के लिए भी उतनी ही बहादुरी की जरूरत होती है।"

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The above quote means that it requires lot of Courage and Bravery to raise voice against the incorrect and stand by side of Righteousness even it means against the friends.

Ex: Lord Krishna in Bhagrat Gita, tells the same to Arijun, to fight for Righteousness (Dharma) against his Bhisma, Dronacharya etc

Meaning in Present Context

1) Right is Right even if nobody is doing and Wrong is Wrong even if everybody is doing. It requires Courage of Conviction to choose path of Right.

Ex: Punjab government removed a Minister and some MLA's against the charges of Corruption.

② Moral Compass should be placed while choosing the ethical dilemma for the larger good of Society.

Ex: Vibhishan in Ramayana choose the path of Lord Rama against his brother Ravana.

③ Rising intolerance, hatred, greed which are the vows of 21st century, one should be deontologically sound in actions

Ex: Raising voice of concern against the Russia - Ukraine conflict

As, Dubman Tutu said,

"In matter of style, swim with flow, but
In matter of Principles, stand like a rock".

Thus, standing for Dharma should be priority

4. "You see what you expect to see, Severus." Can you think of a situation where that has been true for you and perhaps caused you to miss something important (10 marks, 150 words)

"आप वही देखते हैं जो आप देखने की उम्मीद करते हैं, सेवेरस।" क्या आप ऐसी स्थिति के बारे में सोच सकते हैं जहां यह आपके लिए सच रहा हो और शायद इसके कारण आप कुछ महत्वपूर्ण चूक गए हों (10 अंक, 150 शब्द)

उम्मीदवारों को इस हाशिए में नहीं लिखना

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Severus means that people are driven by the myopic viewpoint driven by their pre-conceived notion and understanding, leading to partial exploration of truth.

(Ex): Russia Pakistan attacked India in 1965, assuming weak political stability during Lal Bahadur Shastri's tenure of PM.

Personal Situation

During the pandemic of Covid, we helped many people including monetary help, accommodative and medicinal help.



As it was a situation of Crisis, we believed the truth on face value. Later, we came to know some miscreants misused the monetary help for illegal purposes.

Thus, our view point of seeing the problem of individuals with a binary lens, caused to miss the other side of the coin.

Similarly, during the Green Revolution government looked for food security and productivity, but ignored the viewpoint of Environment Sustainability, that now Green Revolution is not green.

Thus, an individual must follow the ideals of Anekamtrada and the Syadvada and look reality from different lenses of society.

5.

- (a) 'Stakeholder Theory of Corporate Governance' focuses on the stakeholders, and not just shareholders, in its governance process. What is your view about it in the present context? Justify your answer with an illustration. (10 marks, 150 words)
- (a) 'कॉर्पोरेट प्रशासन का हितधारक सिद्धांत' अपनी शासन प्रक्रिया में हितधारकों पर केंद्रित है, न कि केवल शेयरधारकों पर। वर्तमान संदर्भ में इसके बारे में आपका क्या विचार है? एक उदाहरण देकर अपने उत्तर की पुष्टि कीजिए।

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Stakeholder model of Governance

is based on the principle of inclusivity and 'whole of society' approach and works on the principles of commerce with morality.

(Eg): Tata Enterprises by Ratan Tata follows the stakeholder model.

Relevance of Stakeholder Governance

1) It follows the ideas of Anbhadaya and Saavadaya (Uday Kotak Committee)

Eg: Nanhikali CSR initiative of Infosys (Narayana Murthy)

2) It follows the principle that

"GOOD ETHICS MAKES SOUND ECONOMIES"

①: Bill Gates always believed in
idea of Charity - Bill & Melinda Foundation

② It works on model of Sustainability
and Stewardship for Green Business

③: Starbucks - replaced the
single plastic and 'Bring Your Cup'
campaign

④ It follows 'Ethics in business' rather
than Business ethics (2nd ARC 4th Report)

⑤: Volvo - opening the idea of Seats
belts for all → larger Social interest.

Thus, it is rightly said that
when Society around us is falling apart
then Economy cannot thrive, seeing the
case of Russia-Ukraine war, therefore
Ethical and moral foundation of business would
lead to Stakeholder model.

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- (b) Is it right to pay a bribe to induce a government entity to approve a program that will benefit people? How would you decide? How would you ensure that your self-interest was not unduly affecting your decision? (10 marks, 150 words)
- (b) क्या किसी सरकारी संस्था को किसी ऐसे कार्यक्रम को मंजूरी देने के लिए प्रेरित करने के लिए रिश्वत देना सही है जिससे लोगों को लाभ होगा? आप कैसे निर्णय लेंगे? आप यह कैसे सुनिश्चित करेंगे कि आपका स्वार्थ आपके निर्णय पर अनुचित प्रभाव नहीं डाल रहा है?

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"CORRUPTION" is like a termite,
it hollows the Country

— Narendra
Modi

The words of Prime Minister advocates that Corruption (or bribery) is any form is Not ethical means for the development of Viksit Bharat.

Is bribe justified for public welfare?

1) As it is said, the "short-term gain leads to long-term pain", inducing such phenomenon can lead to Slippery slope

(Eg): Bribery in case of infrastructural projects like Metro (for public welfare) can lead to compromise on the structural integrity $\Rightarrow$ later leading to collapse & damage

2) Gandhiji's words of wisdom like
Means are paramount than the Ends
also makes our decision deontologically sound

(Eg): Bribe is one form may transform
into ~~off~~ other form.

Principles for my decision

- 1) based on the Utilitarian philosophy
along with Kant's Categorical Imperative
- 2) Necessities of the Need and Temptation
of Greed should not eclipse our
path driven by inner Conscience.

Ensuring Self-interest not impacting decision

- 1) "If Corruption is the disease, then
TRANSPARENCY is the Vaccine" - Kofi Annan
↳ will ensure Objectivity & Transparency by
inclusive decision making (People participation)
- 2) Applying ALIR model of reasoning in decision
i.e. Accountability, Legality, Integrity, & Responsibility

(Eg): Following laws in letter & spirit

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And as known, Corruption and
Bribery are Enemy with face of friend, such
paths ~~should~~ of short-cut be avoided.

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6. Why Emotional Intelligence matters for sportspersons? Explain with examples. (10 marks, 150 words)

खिलाड़ियों के लिए भावनात्मक बुद्धिमत्ता क्यों मायने रखती है? उदाहरण सहित समझाइए।

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Daniel Goleman defined Emotional Intelligence ^(EI) as the ability to Recognise, Understand and Manage ^{own} emotions as well as of others.

Ex) Maunbatten and Sardar Patel used their EI to integrate the princely states and prevent Balkanisation.

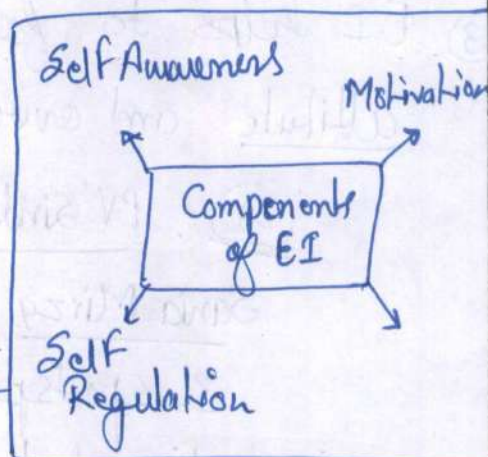


Fig: EI Components.

Importance of EI for sportspersons

① EI helps to take spontaneous decision based on instinct and information.

Ex): EI of MS Dhoni helped him to promote in 2011 WC final before Turray, as he plays the opponent spinner well.

② EI helps to bring the best out of the individual, that would lead to performance of the team (leadership)

(Eg): EI of Monpreet Singh (Indian hockey team Captain) helped to win the Bronze medal at Olympics.

③ EI helps to foster the Never Give Up attitude and overcome challenges.

(Eg): PV Sindhu, Meenabai Chaudhary, Sania Mirza (all other female athletes & sportsperson) - to fight the patriarchal challenges & perform

④ EI helps to show the sportsmanship as winning and losing are part of the game, but it is the process which matters

Thus EI is essential component not just for sportsperson, but in life to have good social and mental hygiene and effective & impactful decision choices

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7.

- (a) Do you think tolerance is a virtue? What are its limitations? Can you think of an instance when being tolerant is not ethically ideal? (10 marks, 150 words)
- (a) क्या आपको लगता है कि सहिष्णुता एक गुण है? इसकी सीमाएँ क्या हैं? क्या आप ऐसे उदाहरण के बारे में सोच सकते हैं जब सहिष्णु होना नैतिक रूप से आदर्श नहीं है? (10 अंक, 150 शब्द)

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Tolerance is the willingness to recognise, respect belief and practises of others, to enhance and encourage diversity.

Eg: India's Culture is famous as Ganga-Jamuni Tehzeeb (shows Tolerance)

Is Tolerance a Virtue

In my opinion Tolerance is the virtue to guide moral action. It enhances the Culture of debate and discussion, to enhance viewpoints.

(Eg): Constituent Assembly debates are manifestation of Tolerance for such dynamic Constitution

Limitations of Tolerance

1) Tolerance also has a threshold, beyond which it can't be tolerated.

Ex: State-sponsored terrorism by Pakistan, can't be tolerated after a point.

2) Tolerance of one, can be viewed as the weakness of the individual.

Ex: Tolerance by the women and housewives are seen as weak gender (Patriarchal nature of society).

Situation when Tolerance is NOT Ethical

→ One should be tolerant and silent against the social injustices like the Religion based hatred and discrimination, leading to Mob lynching, Social boycott etc.

As said in Mahabharata, Vidurneshi
"Jo Thatasta Hai Samay likhega Unke bhi Hisab",

thus one should be tolerant by virtue, but voal against malafide practices in society.

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- (b) An ideal mixture of positive attitude of the political leader and right aptitude of the civil servant is cardinal for good governance. Explain with the help of examples. ? (10 marks, 150 words)
- (b) राजनीतिक नेता के सकारात्मक दृष्टिकोण और सिविल सेवक की सही योग्यता का एक आदर्श मिश्रण सुशासन के लिए आवश्यक है। उदाहरणों की सहायता से समझाइये। (10 अंक, 150 शब्द)

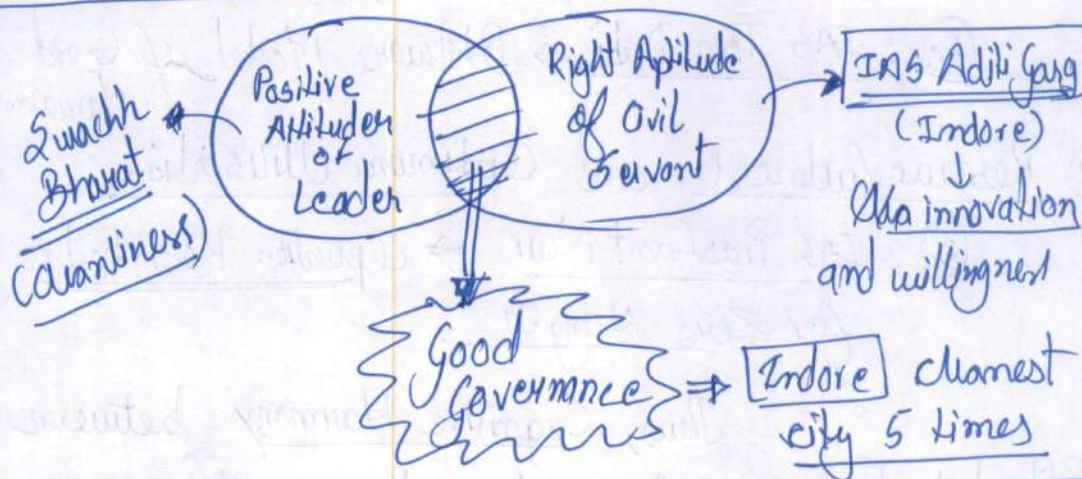
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Good Governance as said by Kautilya

"Praja Sukhe Sukham Raja,
Pranm Tu Nitye Nityam"

(Happiness of King lies in Happiness and welfare of the people. $\Rightarrow$ Good Governance)

Good Governance is the outcome of the convergence of the Legislative and Executive arm of democracy.



[Fig: Good Governance Virtue]

Cardinal Virtue for Good Governance

A) Positive Attitude of a leader

- 1) Gives vision and direction (political will)
- 2) Solution oriented approach with "whole of society" approach.
- 3) Enhancing public participation by turning Jan Andolan using Social persuasion and Emotional intelligence.

[Ex] : Positive Attitude of ~~APJ~~ Atal Bihari Vajpayee leading towards Su-shasan and good governance

B) Right aptitude of Civil Servant

- 1) Innovation and sky thinking for implementation
[Ex] : IAS Tina Dabi → Bhilwara Model of Covid Management
- 2) Resourcefulness and Optimum Utilisation
[Ex] : IAS Prashant Nair → Operation Kozikhoda for Zero Mungers.

Thus, Cognitive Harmony between Political leaders & Civil Servant along with weapons of ethics, justice etc would lead from Good Governance to Ethical Governance.

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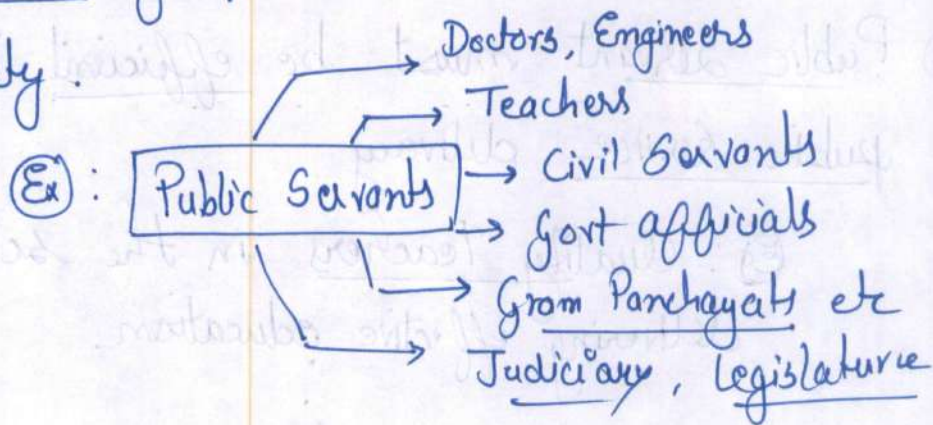


(c) What do you understand by the term 'public servant'? Reflect on the expected role of public servant. (150 words) (10 marks)

'लोक सेवक' शब्द से आप क्या समझते हैं? लोक सेवक की अपेक्षित भूमिका पर विचार करें।

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Public Servants are the people known as "JANTA SEVAK" and are social scientist in action, for the welfare of public to make ethical society.



Expected Role of Public Servant

1) Should work for "Sanva bhute Mitah Ratah" (welfare of all) - following Gandhian principle of Anhyodaya and Sanvodaya

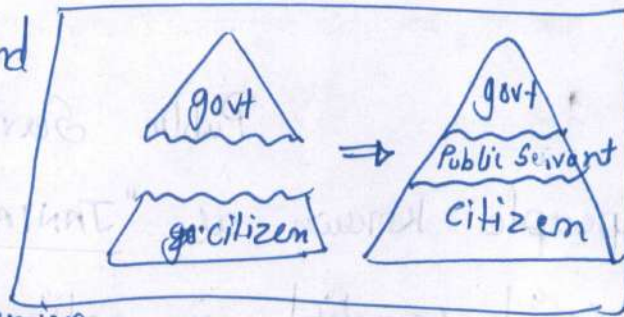
Eg: Doctors and Corona Warriors doing duty during pandemic

2) Public servant should enhance a

new currency of social trust between the government and Citizens

(Ex): Sarpanch and Gram Panchayat

like Chavvi Agrawal transforming village



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③ Public Servant must be efficient in public service delivery

(Ex): Quality Teachers in the schools delivering effective education.

④ driven by the principle of Seva, Suraksha and Satya for ethical society (Ram Rajya)

⑤ Public Servants should also be Compassionate and Tolerant against the citizens

(Ex): IAS Inayat Khan → adopted children of Pulwama attack Martyr.

Thus, Public Servants play an important role in achieving the PANCH PRAN of our Prime Minister and transforming Naya Bharat into Viksit Bharat



SECTION B

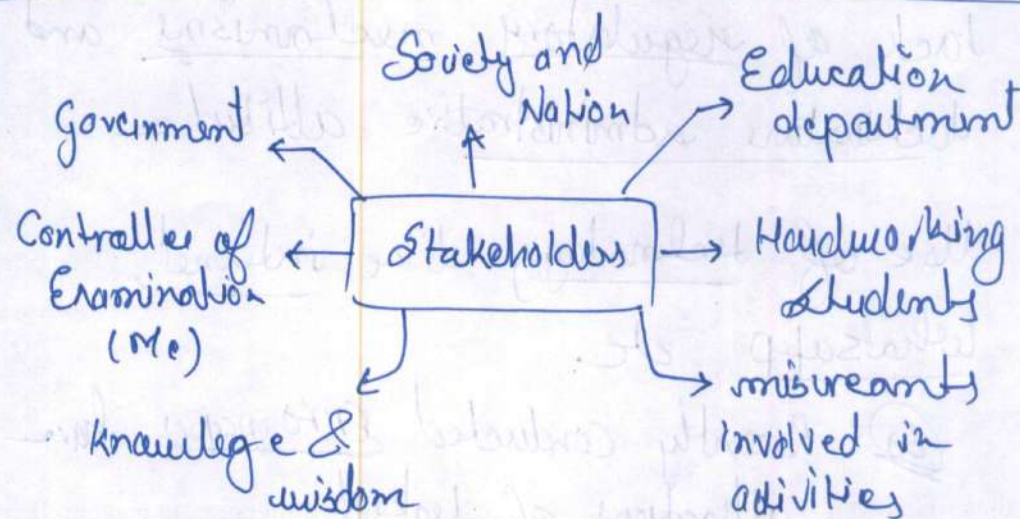
8. Irregularities like question paper-leak, mass cheating etc. in examinations have been a growing concern among masses as it puts the future of thousands of students at stake. It seems to be spreading into our society day by day. Students, who indulge in such activities, feel that they are benefiting by this, but in reality, they are cheating themselves, as well as the nation.

- (a) Analyse this situation while bringing out the causes and ethical aspects involved in it.
(b) Assuming yourself as a Controller of Examination of the district, what actions will you take to curb such phenomenon? (20 marks, 250 words)

अनियमितताएं जैसे परीक्षा-पत्र लीक होना, सामूहिक नकल आदि लोगों के बीच बढ़ती चिंता का विषय है क्योंकि इससे हजारों छात्रों का भविष्य दांव पर लग जाता है। यह हमारे समाज में दिन-प्रतिदिन फैलता नजर आ रहा है। जो छात्र ऐसी गतिविधियों में शामिल होते हैं, उन्हें लगता है कि इससे उन्हें लाभ हो रहा है, लेकिन असल में वे खुद के साथ-साथ देश को भी धोखा दे रहे हैं।

- (a) इसमें शामिल कारणों और नैतिक पहलुओं को सामने लाते हुए इस स्थिति का विश्लेषण करें।
(b) स्वयं को जिले का परीक्षा नियंत्रक मानते हुए बताइए कि ऐसी घटना पर अंकुश लगाने के लिए आप क्या कार्रवाई करेंगे? (20 अंक, 250 शब्द)

The above Case deals with the situation of immoral and unethical practises in the academics. The similar incidents took place with various examinations in Rajasthan and Gujarat.



A) Causes of the Issue

→ Demand Side

- 1) Students wanting short cut path to success
- 2) lack of discipline among the students especially Gen Z generation
- 3) lack of ethical literacy about the issue, unawareness about the long term consequences.

→ Supply Side

- 1) Self interest over the social interest (monetary gains)
- 2) lack of regulatory mechanisms and lacklustre administrative attitude
- 3) Use of technology like internet, whatsapp etc.

(Eg): Recently conducted EPFO paper have allegations of leaked in whatsapp

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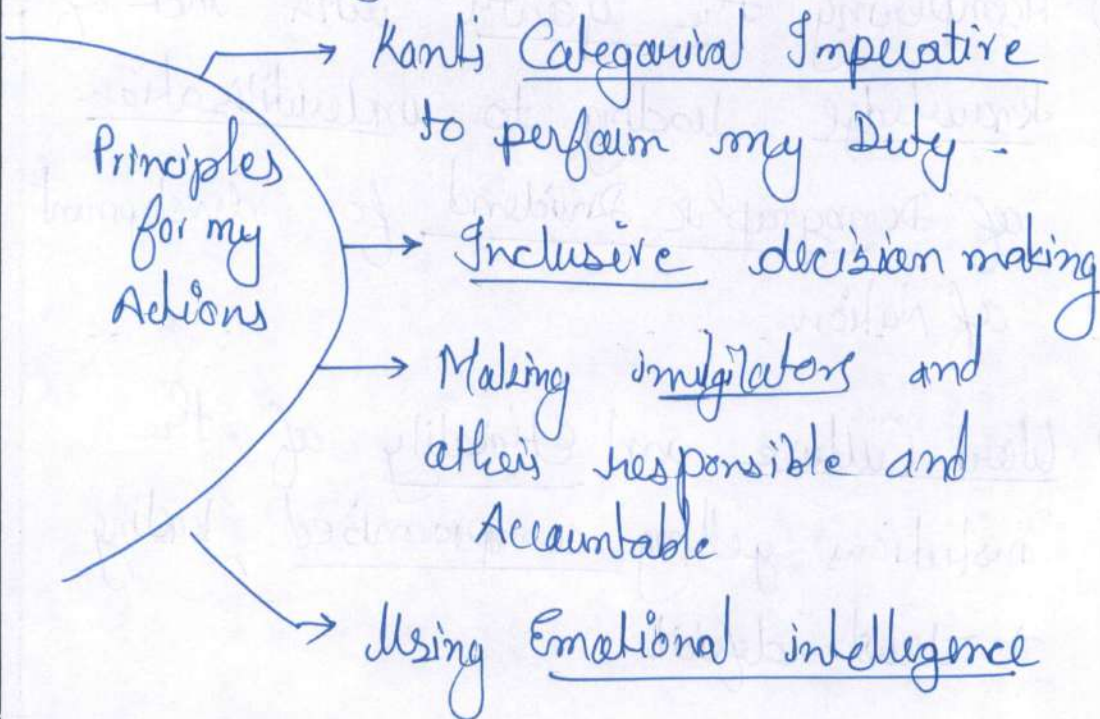
Ethical aspects involved in the Case

- 1) Actions are dentalogically unsound and fails the test of morality
- 2) Hampering the youth with lack of knowledge, leading to underutilisation of Demographic Dividend for development of Nation
- 3) Work Culture and Ethicality of the institutions getting compromised, leading to trust deficit.
- 4) Injustice and Adharma towards the honest and hardworking students
- 5) Culture of opportunism spreading in Society—
- 6) Administrative and regulatory failure of the system.

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B) Myself being the Controller of Examiners of my district, I would uphold the integrity of the examination process and following my Dharma and duty

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My Course of Action

- 1) Gather data about the examination centre
- 2) Personally visiting the centre to check the status and preparation — Ensures procedural integrity
- 3) Training and information sharing with the examination staff.



- 4) Use of technology like CCTVs etc to ensure Transparency and Accountability
- 5) Establishing Monitoring squads to surprise visit at all centers during the exam.
- 6) Use of local people as intelligence for any compromise by the staff.
- 7) involving all the stakeholders for checks and balances.
- 8) Swift action and following SOP against any ~~or~~ such activity.

The above Course of action would allow me to follow my duty and show democratic maturity and keeping the integrity of education examination and ensuring trust in the system.

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9. In a government school, a male teacher, sexually assaulted a minor girl student. Huge crowd, including the parents of the girl, have gathered in school premises after the minor girl disclosed it to her parents and they filed an FIR against the teacher. The concerned teacher has fled the spot following this event. The Police arrested the Principal of the school and assured the crowd that the culprit would be arrested soon. The crowd, however, has gone berserk and damaged the school property. It wants immediate arrest of the culprit and is not ready to retreat until he is arrested.

(a) What, according to you, might be the reason behind the police arresting the Principal? Do you agree with the action? Give reasons to support your stand.

(b) Imagining yourself as a District Magistrate, what will be your course of action upon hearing the news? (20 marks, 250 words)

9. एक सरकारी स्कूल में एक पुरुष शिक्षक ने नाबालिग छात्रा के साथ दुष्कर्म किया। नाबालिग लड़की द्वारा अपने माता-पिता को यह बताने के बाद लड़की के माता-पिता सहित भारी भीड़ स्कूल परिसर में एकत्रित हो गई और उन्होंने शिक्षक के खिलाफ प्राथमिकी दर्ज कराई। इस घटना के बाद संबंधित शिक्षक मौके से फरार हो गया है। पुलिस ने स्कूल के प्रधानाचार्य को गिरफ्तार कर लिया और भीड़ को आश्वासन दिया कि अपराधी को जल्द ही गिरफ्तार कर लिया जाएगा। हालाँकि, भीड़ उग्र हो गई और उसने स्कूल की संपत्ति को नुकसान पहुँचाया। वह अपराधी की तुरंत गिरफ्तारी चाहती है और जब तक उसकी गिरफ्तारी नहीं हो जाती, पीछे हटने को तैयार नहीं है।

(a) आपके अनुसार, पुलिस द्वारा प्रधानाचार्य को गिरफ्तार करने के पीछे क्या कारण हो सकता है? क्या आप कार्रवाई से सहमत हैं? अपने दृष्टिकोण के समर्थन में कारण दीजिए।

(b) अपने आप को एक जिला मजिस्ट्रेट के रूप में कल्पना करते हुए समझाइए कि समाचार सुनने पर आपकी कार्रवाई क्या होगी? (20 अंक, 250 शब्द)

The above Case represents the ethical quandary of our patriarchal society. From the time of Draupadi (Mahabharata) to Nirbhaya (Delhi) to many more the women have been the victims of such immoral acts of sexual harassment & violence.

Laws & Rules involved

Section 375 of IPC, Prevention of Sexual Harassment Act, 2013, POCSO Act etc

violation of Art 46, 51 A(e)

Ethical Mapping of the Case

- 1) Disrobing of minor girls Respect and dignity along with physical & mental trauma
- 2) Unsafe temple of education (School)
- 3) Unruly and angered crowd pained with emotions
- 4) Issue of law and order as the people are on protest & damaged school property
- 5) Principal is arrested rather than the accused.

A] Reason for Principal getting arrested

- ① Immediate pacification of the situation and calm the emotions and anger of people
- ② Principal being the head of institute being Responsible and Accountable for the actions.
- ③ Police performing their duty as a part of investigation

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④ To get further evidence and information regarding the Culprit or any such complaints in the past.

⑤ Some violation of the Acts and policies i.e. about the Internal Committee and Grievance Redressal not placed.

Arguments in favour of Principals arrest

- ① Shows police action and instills confidence among the public.
- ② And as Desmond Tutu said, remaining silent at situation requiring action, amounts to taking the side of oppressor.
- ③ In hierarchical system of organisation, the head or leader is accountable for the actions.

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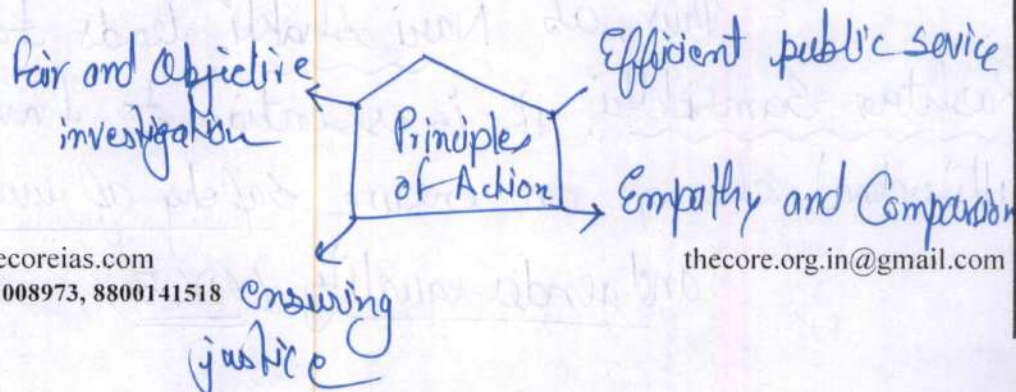
Arguments against the arrest

- 1) The process of law and procedural integrity (concrete evidence) not followed.
- 2) Real victim is still free, thus it can lead to false consciousness.

Thus, in my opinion, an objective and fair investigation should proceed and depending on the evidences and as per Rule of law the decision to arrest should be made.

B) Myself being a District Magistrate, it is my duty to look after the welfare of people (Loksewakra principle)

My Course of Action would be based on



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Course of Action

- 1) Look in the details of Case and contact the SP/DSP concerned authorities
- 2) Personally visit the school and meet the parents and the victim and counsel the girl child by involving experts
- 3) Using Emotional intelligence persuade the crowd and maintain law and order and build trust for swift action
- 4) Ensure the effective implementation of laws and rules like Pocso Act, etc

Long term Action

- 1] Ensuring Counselling session in the schools for raising awareness
- 2) Gender sensitisation of the people
- 3) Periodic sessions in schools like School Pe Chordao

Thus, as Nari Shakti leads to Rashtriya Samvidhan, it is essential to have attitudinal change and ensure safety of women and gender equality (SDG 5)

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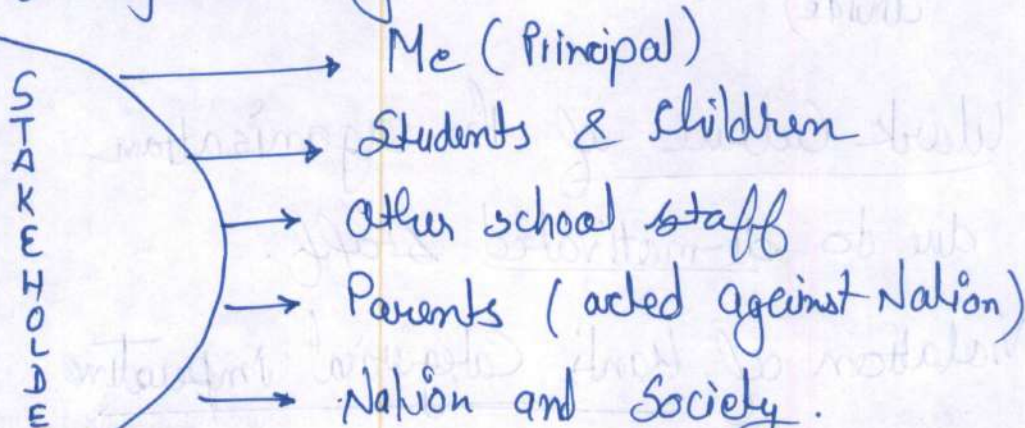
10. You have recently joined a school as a principle which is located in remote area of the country. Most of the children in school belong to families of people who waged war against nation and they have gurged against country. However, your organisation is committed to impart quality education to these students so that they live quality life and don't choose the path which their relatives chose. Students are willing to scale high but problem is coming from that of staff which have preconceived notion against these student and are also de-motivated. As a leader of this school how will you manage the situation to achieve the mission of organisation (20 marks, 250 words)

10. आप हाल ही में एक ऐसे स्कूल में नियुक्त हुए हैं जो देश के सुदूर इलाके में स्थित है। स्कूल में अधिकांश बच्चे ऐसे लोगों के परिवारों से हैं जिन्होंने देश के विरुद्ध युद्ध छेड़ा है और उन्होंने देश के खिलाफ विद्रोह किया है। हालाँकि, आपका संगठन इन छात्रों को गुणवत्तापूर्ण शिक्षा प्रदान करने के लिए प्रतिबद्ध है ताकि वे गुणवत्तापूर्ण जीवन जी सकें और वह रास्ता न चुनें जो उनके रिश्तेदारों ने चुना है। छात्र ऊँचे स्तर पर जाने के इच्छुक हैं लेकिन समस्या उन कर्मचारियों की ओर से आ रही है जो इन छात्रों के प्रति पहले से ही धारणा रखते हैं और हतोत्साहित भी हैं। इस विद्यालय के एक नेता के रूप में आप संगठन के मिशन को प्राप्त करने के लिए स्थिति का प्रबंधन कैसे करेंगे? (20 अंक, 250 शब्द)

"THE MIND ONCE ENLIGHTENED
CANNOT AGAIN BECOMES DARK"

- Thomas Paine

The above quotes resembles the situation and shows the importance of education for the people and society at large.



Ethical Mapping of the Case

- 1) Issue of lack of qualitative education for the children
- 2) Lack of administrative will for promoting education
- 3) Prejudices and Stereotypes leading to discrimination and injustice
- 4) Violation of fundamental rights like Art 14 and Art 21A (Right to Education)
- 5) Social and regional inequality due to unbalanced development.
(Rural v/s Urban social infrastructure divide)
- 6) Work Culture of the organisation due to de-motivated staff.
- 7) Violation of Kant's Categorical imperative

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of performing professional duty.

Course of Action

↳ Being a principal (head) of the school and also a teacher, my vision would be to use education as a catalyst for showing the direction to the children for better future and making life of purpose.

① Firstly, I will call the internal meeting of the staff, to analyse the prejudices.

② Using Emotional intelligence and Social Persuasion, try to change the attitude of teachers and let them know the value of Education and teach in student's life.

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- ③ Simultaneously, Counselling with the parents and children, so as to bridge the trust deficit among all stakeholders
- ④ Ensuring proper infrastructural support and the required resources are available at the disposal.
- ⑤ Regular monitoring and feedback evaluation for quality education
- ⑥ Celebration of festivals and events like Independence Day, Republic Day with full zeal and enthusiasm
↳ to instill the spirit of Nationalism and also inspire by watching documentaries and movies on Deshbhakti

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⑦ Engaging with the various NGOs and Self Help groups like the Dishaajali, Rang De Basanti for the collaborative approach.

⑧ Sensitisation and ethical training of the staff is also required.

⑨ Convergence with the government initiatives like Right to Education Act, New Education Policy 2020 and working for overall personality development of students.

The above Course of Action would help to create a better future of children and developed Naya Yuv for Naya Bharat and fulfil my dharma of being a teacher.

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The Core IAS

11. Engrave Computers is a technology based company that specializes in producing software

that enable managers to monitor the performance of employees and predict their productivity. This software also gives companies opportunities to explore various issues that affect the performance of employees and propose solutions to these challenges. I am the manager of this company and Ben has been very influential in developing this software. The company does not demand that employees should hand over their production rights and other patent requirements to it; in fact, it encourages its workers to be creative and invent software that will boost its sales and retain the right to distribute, sell, share or change the particulars of their inventions.

The company gives workers this privilege to motivate them to continue rendering their services without feeling the company or managers are misusing their talents.

The company is registered to take part in an international exhibition where the winner is awarded a quarter of its working capital and offered a free one year advertising space in an international broadcasting channel. I am confident that Ben will make the company proud since he has always won this contest.

On the other hand, this company experienced significant losses last year because most employees reported to work late or were absent without seeking permission from the human resource management.

As a result, an urgent meeting was convened and it was agreed that absenteeism and lateness will not be tolerated and anyone culpable will be suspended for three months. Workers were requested to read the new regulation and append their signatures to show that they agreed on the terms stated by the human resource department.

Last week the company secretary was suspended since she failed to observe this regulation and this was a warning that no one will be spared. Ben reported to work yesterday after being absent for four days and claims that he was not feeling well. Everybody is keen watching what will happen to him as pressure continues to pile on the human resource department to take corrective measures against him.

However, this department felt that this case was beyond its abilities and forwarded the matter to my department. I forwarded the issue to the board of directors but I was directed to solve it within 24 hours.

- (a) What are the ethical issues involved in the case?
(b) What are the options available to you? Critically evaluate each of them?
(c) Suggest measure to solve absentee problem in Organisation 20 marks, 250 words)

एनग्रेव कंप्यूटर्स एक प्रौद्योगिकी आधारित कंपनी है जो ऐसे सॉफ्टवेयर बनाती है जो प्रबंधकों को कर्मचारियों के प्रदर्शन की निगरानी करने और उनकी उत्पादकता की मॉनिटरिंग करने में सक्षम बनाता है। यह सॉफ्टवेयर कंपनियों को कर्मचारियों के प्रदर्शन को मॉनिटर करने वाले विभिन्न मुद्दों का पता लगाता है और इन चुनौतियों का समाधान प्रस्तावित करने का अवसर भी देता है। मैं इस कंपनी का प्रबंधक हूँ और मैं इस सॉफ्टवेयर को विकसित करने में बहुत प्रभावशाली रहा हूँ।

कंपनी यह मांग नहीं करती कि कर्मचारी अपने उत्पादन अधिकार और अन्य घट्टे आवश्यकताएँ उस सॉफ्टवेयर में, यह अपने कर्मचारियों को रचनात्मक होने और ऐसे सॉफ्टवेयर का आविष्कार करने के लिए प्रोत्साहित करती है जो इसकी बिजली को बढ़ावा देगा और उनके आविष्कारों के विवरण को विवरित करने, बेचने, साझा करने या बदलने का अधिकार बरकरार रखेगा।

कंपनी श्रमिकों को यह विशेषाधिकार देती है कि वे अपनी सेवाएँ देने रहने के लिए प्रेरित हों, बिना यह महसूस किए कि कंपनी या प्रबंधक उनकी प्रतिभा का दुरुपयोग कर रहे हैं।

कंपनी एक अंतरराष्ट्रीय प्रदर्शनी में भाग लेने के लिए पंजीकृत है जहाँ विज्ञान को उसकी कार्यशाला प्रदर्शनी का एक-दोआई हिस्सा दिया जाता है और एक अंतरराष्ट्रीय प्रसारण चौकल में एक साल के लिए मुफ्त



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The above case presents the issue of work culture in the corporate governance structure and a dilemma between the professional attitude and professional aptitude of Ben.

- (a) इस मामले में कौन-से नैतिक मुद्दे शामिल हैं?
(b) आपके लिए क्या विकल्प उपलब्ध हैं? उनमें से प्रत्येक का आलोचनात्मक मूल्यांकन करें?
(c) संगठन में अनुपस्थिति की समस्या को हल करने के उपाय सुझाएं। (20 अंक, 250 शब्द)

इसे हल करने का निर्देश दिया गया।
को भेज दिया गया। मैंने इस मुद्दे को निदेशक मंडल के पास भेज दिया लेकिन मुझे 24 घंटे के भीतर हालाँकि, इस विभाग को लगा कि यह मामला उसकी क्षमताओं से परे है और मामले को मेरे विभाग सुधारालयक कदम उठाने का दबाव लगाता रह रहा है।
हर कोई यह देखने को उत्पन्न है कि उसका क्या होगा क्योंकि मानव संसाधन विभाग पर उसके खिलाफ अनुपस्थित रहने के बाद कल काम पर आया और उसने दावा किया कि उसकी तबीयत ठीक नहीं है।
विफल रही और यह एक जवाबनी थी कि किसी को भी बख्शा नहीं जाएगा। बेन चार दिनों तक पिछले सप्ताह कंपनी सचिव को लिखित कर दिया गया क्योंकि वह इस नियम का पालन करने में हस्ताक्षर संलग्न करें कि वे मानव संसाधन विभाग द्वारा बताई गई शर्तों पर सहमत हैं।
जाएगा। अधिकारी से अनुरोध किया गया कि वे नए विनियमन को पढ़ें और यह दिखाने के लिए अपने लिख को बदल दें कि जाएगा और किसी भी दोषी को तीन महीने के लिए निलंबित कर दिया परामर्शमय रूप, एक तत्काल बैठक बुलाई गई और इस बात पर सहमति बनी कि अनुपस्थिति और अनुपस्थित रहे।

कर्मचारियों ने देर से काम करने की सूचना दी या मानव संसाधन प्रबंधन से अनुमति लिए बिना दूसरी ओर, इस कंपनी को पिछले साल काफी नुकसान का सामना करना पड़ा क्योंकि अधिकारिता उसने हमेशा यह प्रतियोगिता जीती है।
विभाजन स्थान की प्रशंसा की जाती है। मुझे विश्वास है कि बेन कंपनी को गौरवान्वित करेगा क्योंकि

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A Ethical issues involved

- 1) Professional integrity and progress of Engrave Computers in conflict with the rule of the organisation
- 2) Slippery slope, as precedent has been set and may create internal dissatisfaction over lack of objectivity
- 3) Absenteeism and lateness (punctuality lack) are signs of bad work ethics.
- 4) Use of advanced technology like AI to predict productivity and challenges.
 - ↳ studying behaviourism → may be misused
- 5) Passing the buck and shifting of responsibility among the departments of Engrave Computers.

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⑧ Options Available

① Suspend Ben for disobeying rule

Merits

- Rule of Organisation followed
- Objective decision
- Work ethics maintained

Demerits

- professional loss of organisation
- personal loss for Ben

② Do not Suspend Ben

Merits

- Engage computers can win competition
- Ben's personal & professional career progress

Demerits

- slippery slope and wrong precedent
- lack of fair and equal decision making
- violation of rules

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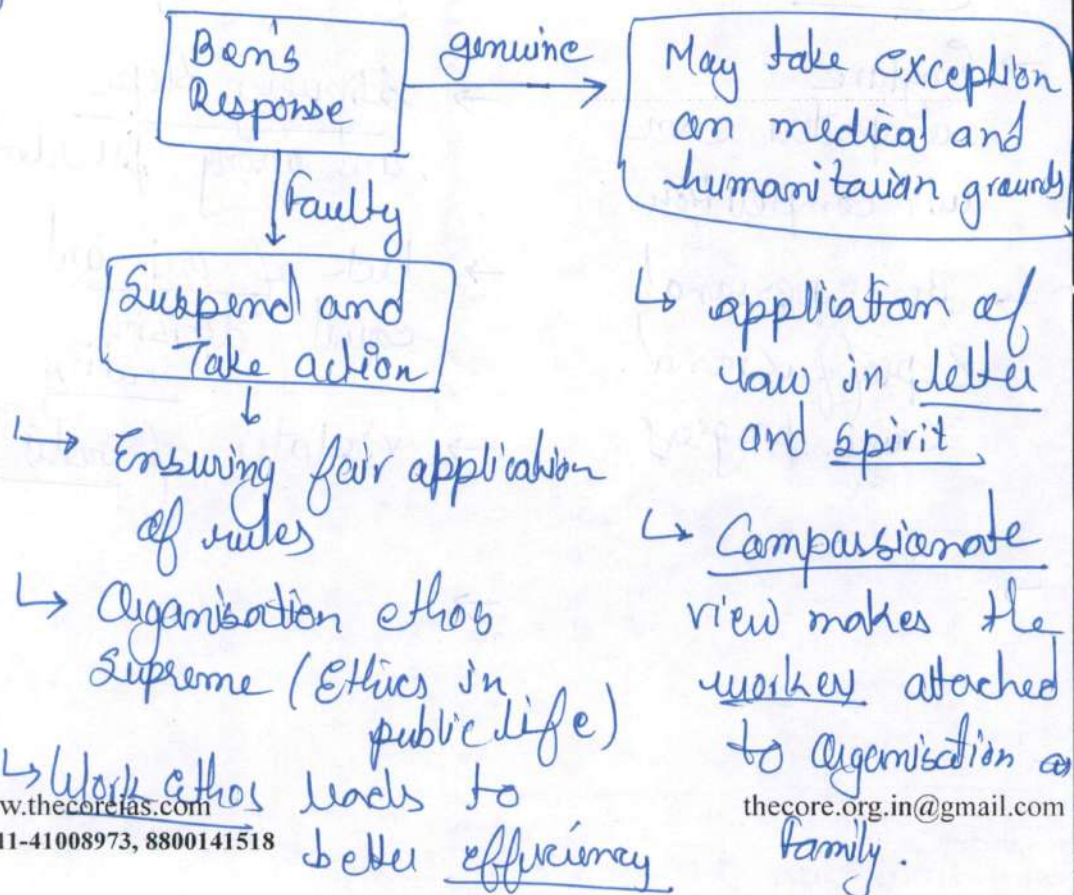
③ My Course of Action

Since the above two options are an extreme, I would try to bring Aristotle's Golden Mean and use objectivity and rationality in decision making.

My steps would be

① Enquiring with Ben about the reasons for absentism (know all perspectives of situation)

②





① Measures to solve problem of Absentism

- 1) Following Carrot and stick policy
i.e. Rewarding and punishing -

(Eg): Facebook implies rule of rewarding workers (most punctual)

- 2) Use of hybrid models like Work from Home and Work from office to balance public and private life

- 3) Maintaining data and looking for pattern of the workers and then act rather than One size fit all.

- 4) Engaging in Constructive Team Activities like games, sports, Cultural events to enhance work experience

As said, the Sound Ethics makes Good Economics, the Work Ethos are essential for long term success and public trust of organisation like Tata in India

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12. You are a District Health Officer posted at one of the most backward districts of the State. Your core responsibility is to see that all the government hospitals function effectively in your district. However, floods are a regular feature in the district, and consequently, various diseases get spread by mosquitoes like Japanese Encephalitis, dengue, malaria etc.

Last year, around 700 children died in the district due to such deadly diseases. Government hospitals do not have the required infrastructure and staff to meet such a large number of cases. Despite best efforts by the health authorities, this issue emerges year after year.

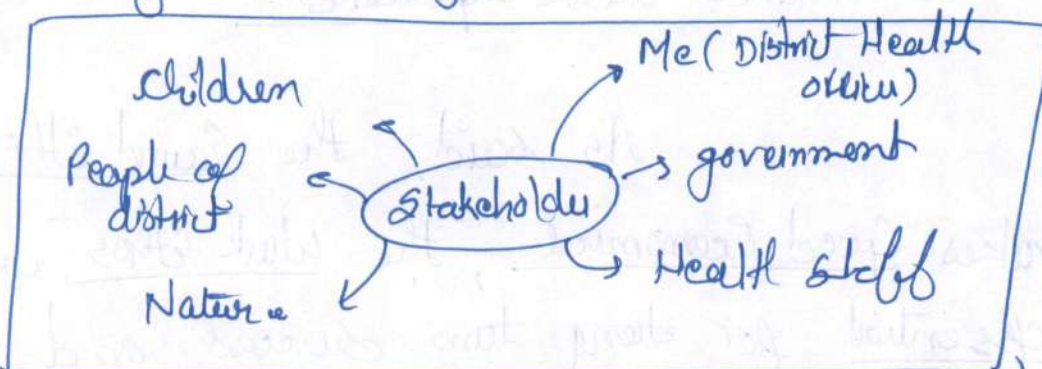
- (a) Explain the causes of such a recurring phenomenon.
(b) What steps - short term and long term will you take to minimise the casualties? (20 marks, 250 words)

आप राज्य के सबसे पिछड़े जिलों में से एक में तैनात जिला स्वास्थ्य अधिकारी हैं। आपकी मुख्य जिम्मेदारी यह देखना है कि आपके जिले में सभी सरकारी अस्पताल प्रभावी ढंग से कार्य करें। हालाँकि, जिले में बाढ़ एक नियमित समस्या है, और परिणामस्वरूप, जापानी एन्सेफलाइटिस, डेंगू, मलेरिया आदि जैसी विभिन्न बीमारियाँ मच्छरों द्वारा फैलती हैं।

पिछले साल ऐसी घातक बीमारियों से जिले में करीब 700 बच्चों की मौत हो गयी थी, इतनी बड़ी संख्या में मामलों से निपटने के लिए सरकारी अस्पतालों के पास आवश्यक बुनियादी ढांचा और कर्मचारी नहीं हैं। स्वास्थ्य अधिकारियों के सर्वोत्तम प्रयासों के बावजूद, यह मुद्दा साल-दर-साल सामने आता रहता है।

- (a) ऐसी आवर्ती घटना के कारणों की व्याख्या करें।
(b) जनहानि की संख्या को कम करने के लिए आप अल्पकालिक और दीर्घकालिक क्या कदम उठाएंगे? (20 अंक, 250 शब्द)

The Above situation depicts the conundrum of the inadequate social infrastructure in the country and also highlights the regional imbalance and lack of inclusive growth





Ethical Mapping of the Case

- 1) Regional backwardness of the district
- 2) Ineffective functioning of government health facilities.
- 3) Natural calamities like floods getting exacerbated due to anthropocene climate change
- 4) Diseases leading to loss of life (which is Government's responsibility)
- 5) Violation of DPSPs [Art]
- 6) Lack of administrative structure (staff) and infrastructure

Ⓐ Causes of Recurring phenomenon

- 1) Resource Availability - due to backwardness of the region, timely resource availability may be region
- 2) Water borne diseases - Contamination of communicable diseases due to flood
↳ Overburden on infrastructure



- 3) Inadequate Planning and implementation of work
- 4) Lack of long term vision to have root cause selection (flood) rather band-aid approach
- 5) Lack of awareness and preventive and precautionary measures for the spreading of diseases
- 6) Misappropriation of public funds due to disparity
- 7) Malnutrition and lack of immunity among the children and people, thus highly susceptible to such diseases.

There needs to be proper action taken to prevent such situation in further. As a Health officer my steps would be.



B] Cause of Action

→ Short term and immediate

- ① Ensuring proper medical checkup and availability of medicines in the hospitals.
- ② Spreading awareness about the preventive measures using Whatsapp, Radio, loudspeakers etc
- ③ Counselling and meeting of other officials for accountability and regular monitoring
- ④ talking with the administration and making with hands on approach for medical infrastructure like beds etc

→ Long Term Solutions

- 1) Old age wisdom "Prevention better than Cure"
thus regular and proactive measures
to be taken

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- 2) Regular state sponsored health camps of people (to enhance immunity)
- 3) Ensure the convergence of schemes like Ayushman Bharat and Aspirational District Program (for backwardness)
- 4) Expansion of social infrastructure and awakening on primary healthcare like Mohalla Clinics of Delhi.
- 5) Requesting the Civil administration for concurrent measures for flood management using technology and other means
- 6) Role of Civil Society, Media etc for awareness and information

The the above course would allow me to contribute to the society and fulfil my duty as a doctor as well as public servant.

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The Case depicts the Situation of Crisis of Convance and Issue of Public Safety and Security of

Date

20 अंक

मूल्यांकन कर अन्ततः सुझाव दीजिए कि आप क्या कार्यवाही करना चाहेंगे और क्यों? (250 शब्द)

क्या करेंगे? आपके पास क्या विकल्प उपलब्ध हैं? इनमें से प्रत्येक विकल्प का गुण-दोष के आधार पर सुरक्षा प्रभावित हो सकती है और इसको बिना ठीक कारण नहीं छोड़ा जा सकता। ऐसी स्थिति में आप को आगे बढ़ने के लिए कहें। परन्तु आप आश्वस्त हैं कि यह गम्भीर प्रकरण है जिससे जनता की दोष न मानकर इसे उपेक्षित करने की संज्ञा दी। उन्होंने परियोजना को समय से पूरा करने हेतु कार्य जब आप स्थिति मुख्य अभियंता के संज्ञान में लाए, तो उन्होंने अपने विवेकानुसार इसको बड़ा गम्भीर करने के लिए जनता का बड़ा दबाव है।

कार्य-समाप्ति में विलम्ब भी होगा। क्षेत्र में भारी दैनिक जाम के कारण परिवह पर निर्माण शीघ्र पूरा निर्माण-कार्य को गिराना और दोबारा बनाना होगा जिससे ठेकेदार को निरिधत होनी होगी और विवेकानुसार पूरा की सुरक्षा को प्रभावित कर सकती है। इस स्तर पर इन कमियों को दूर करने में काफी है। लेकिन अपने आकस्मिक निरीक्षण में कुछ गंभीर विषयमायनों व कमियाँ पाई, जो आपके निर्माण रूप से यह सूचित करते हैं कि निर्माण कार्य परिकल्पना के विनिर्देशों के अनुक्रम हो रहा के अध्यक्ष, मुख्य अभियंता को रिपोर्ट देते हैं। निर्माण कार्य पूर्ण होने को है और कनिष्ठ अभियंता है, जो प्रतिदिन निर्माणस्थल के निरीक्षण के उत्तरदायी हैं तथा आपको विवरण देते हैं और आप विभागा एक ऊपरगामी पूरा (सिलवअमल) के निर्माण कार्य के प्रगति हैं। आपके अधीन दो कनिष्ठ अभियंता आप नगरपालिका परिवह के निर्माण विभाग में अधिष्ठासी अभियंता पद पर तैनात हैं और वर्तमान में reasons, (250 words)

What are the Option available with you. Evaluate the merits and demerits of each of these options and finally suggest what course of action you would like to take, giving reasons, (250 words)

What will you do in such a situation?

a serious matter which might affect public safety and should not be left unaddressed. expediting the project for completion in time. However, you are convinced that this was his opinion it is not a very serious lapse and may be ignored. He advised for further When you brought this matter to the notice of the Chief Engineer, he advised you that in construction completed because of heavy traffic congestion in the area.

delay completion. There is a lot of public pressure on the Corporation to get this demolition and rework which will cause a tangible loss to the contractor and will also Rectification of these lacunae at this stage would require a substantial amount of deviations and lacuna which, in your opinion, are likely to affect the safety of the flyover. specifications. However, in one of your surprise inspections, you have noticed some serious have been regularly reporting that all construction is taking place as per design heads the cell. While the construction is heading towards completion, the Junior Engineer site and are reporting to you, while you are finally reporting to the Chief Engineer who Junior Engineers under you who have the responsibility of day-to-day inspection of the Corporation and are presently in-charge of the construction of a flyover. There are two Executive Engineer in the construction cell of a Municipal

13.

13.

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1) Dilatations and Jacuna in Construction

3) Dilemma of Completion of work against the security and safety

4) Public Duty vs listening to Senior advice

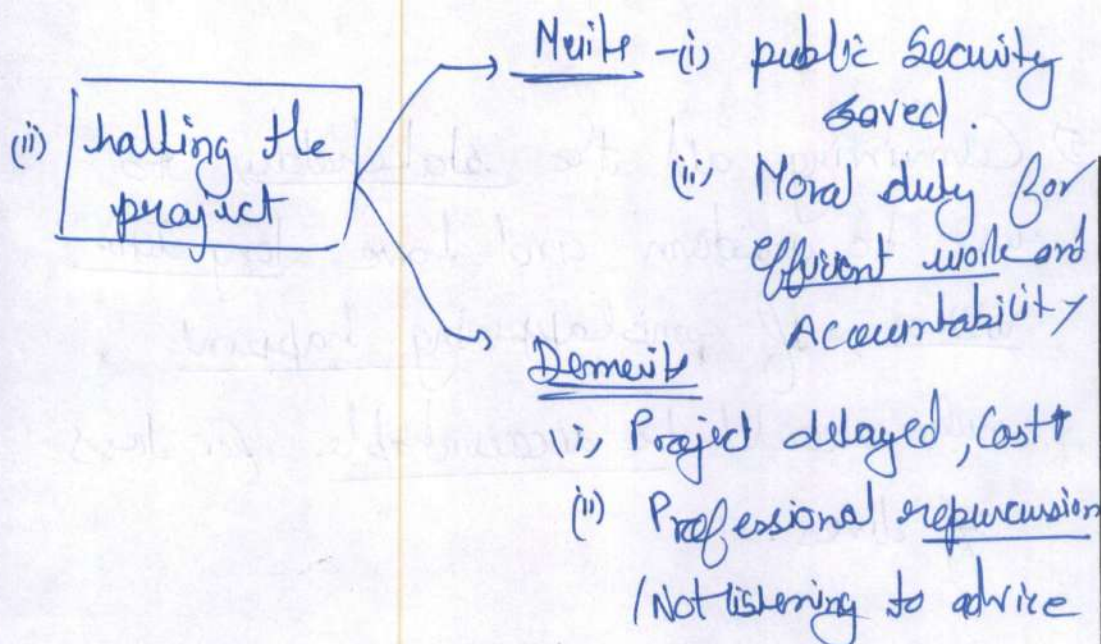
5) Inefficiency by the contractor

→ Meat : Completion of project
→ Public satisfied

(i) Listen to advice and ignore lapses

Demeist: loss of professional
integrity

③: Morbi bridge $\rightarrow$ Short term gain may be collapse $\leftarrow$ long term pain



My Course of Action

- 1) As I am convinced about the gravity of lapse, would prepare a detailed report with evidences and explain to my seniors.
- 2) Enquire about it from the contractors about the reason for the lapses.
- 3) Raise the issue in the internal committee meetings of the same.
- 4) Prepare detailed report and might send a memo to the high authorities including Chief Minister's office.

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5) Convincing all the stakeholders to use to wisdom and have long term vision, if misadventure happens who would be accountable for loss of lives.

6) Work for the alternatives, by studying other models to see what can be the way ahead with minimum changes in the structural integrity and delay -

7) If, all these actions fail and the project is still continued, would release the report to the media and Civil Society.

↳ As against my Conscience and public safety should be ultimate goal and duty of a government employee

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Rationale for My Actions

As Desmond Tutu said -

"In time of principles, stand like Rock"

↳ Thus raising voice and listening to inner self would avoid me being prisoner of Conscience

↳ Time is always right to do the Right and Public Safety and virtue of life is Supreme

↳ Such incidents needs to be avoided for future precedents as would set a slippery slope

Thus, the work might be delayed but safe constructions and proper means would be followed to fulfil the purpose of the project.

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1. Can you think of a time when you suffered from cognitive dissonance? Explain. (10 marks, 150 words)
 - (a) Can behaviour be considered ethical without considering its likely consequences? Explain your position with due justification.
क्या आप ऐसे समय के बारे में सोच सकते हैं जब आप सामान्यतः मान्यता से पीड़ित थे? व्याख्या करें।
(a) क्या व्यवहार को उसके संभावित परिणामों पर विचार किए बिना नैतिक माना जा सकता है? उचित करें।
2. What do you understand by the term 'Crisis of Conscience'? Illustrate with the help of a situation in your own life. How did you resolve it? (10 marks, 150 words)
'विवेक का संकट' शब्द से आप क्या समझते हैं? अपने जीवन की किसी स्थिति की सहायता से विवकाव करें। आपने इसे कैसे हल किया?
3. Given below are three quotations of great moral thinkers/philosophers. For each of these quotations, bring out what it means to you in the present context:
(a) "A good head and a good heart are always a formidable combination" Nelson Mandela (10 marks, 150 words)
निम्न महान नैतिक विचारकों/दार्शनिकों के तीन उद्धरण दिए गए हैं। इनमें से प्रत्येक उद्धरण के लिए, वर्तमान संदर्भ में आपके लिए इसका क्या अर्थ है, इसे उजागर करें:
(a) "एक अच्छा दिमाग और एक अच्छा हृदय हमेशा एक जबरदस्त संयोजन है" - नेल्सन मंडेला
(b) "The weak can never forgive, forgiveness is the characteristic of strong" - Mahatma Gandhi (10 marks, 150 words)
(b) "कमजोर कभी क्षमा नहीं कर सकता, क्षमा शक्तिशाली की विशेषता है" - महात्मा गांधी
(c) "It takes a great deal of bravery to stand up to our enemies, but just as much to stand up to our friends." (10 marks, 150 words)
(c) "अपने दुश्मनों के खिलाफ खड़े होने के लिए बहुत बहादुरी की जरूरत होती है, लेकिन अपने दोस्तों के खिलाफ खड़े होने के लिए भी उतनी ही बहादुरी की जरूरत होती है।"
4. "You see what you expect to see, Severus." Can you think of a situation where that has been true for you and perhaps caused you to miss something important (10 marks, 150 words)
"आप वही देखते हैं जो आप देखने की उम्मीद करते हैं, सेवेरस।" क्या आप ऐसी स्थिति के बारे में सोच सकते हैं जहाँ यह आपके लिए सच रहा हो और शायद इसके कारण आप कुछ महत्वपूर्ण चीजें ग्राहें (10 अंक, 150 शब्द)
5. (a) 'Stakeholder Theory of Corporate Governance' focuses on the stakeholders, and not just shareholders, in its governance process. What is your view about it in the present context? Justify your answer with an illustration. (10 marks, 150 words)
(a) 'कॉर्पोरेट प्रशासन का हितधारक सिद्धांत' अपनी शासन प्रक्रिया में हितधारकों पर केंद्रित है, न कि केवल शेयरधारकों पर। वर्तमान संदर्भ में इसके बारे में आपका क्या विचार है? एक उदाहरण देकर अपने उत्तर की पुष्टि कीजिए।
(b) Is it right to pay a bribe to induce a government entity to approve a program that will benefit people? How would you decide? How would you ensure that your self-interest was not unduly affecting your decision? (10 marks, 150 words)
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